

transparency from start to f nish. Even further, most owners

and ugly" — certainly during their first few forays. Accordingly,

conf dence on which that relationship so heavily depends.

and demand, labor, costs, infation, and the "Itic

e°″M

o i

cmaanet.org



loss/proft model for all signatories, while encouraging and facilitating collaboration, transparency, and a project-frst

signatories also f x their respective prof ts at the time of

the f nancial outcomes for the project participants. Last, but

Another alternative PDM is design-build. While more prevalent

the contractor. Likewise, architects prefer



total change order exposure in some fashion. Though diff cult,

Rising Costs, Inflationary Pressures, and Payment Structure Considerations

addition to supply-chain disruptions, rising costs, and inf ation.

**About the Author** 

cmaanet.org