longer to f nish than scheduled. And a recent study by the consulting and investment banking f rm FMI indicates that global construction waste amounts to a f nancial loss of \$1.4

For key project stakeholders, the primary way to minimize

The following f ve-step process of schedule analytics, when automated, provides a real-time view into the progress,

construction management frm decision makers can make the

## **Step 1: Schedule Quality**

Although the construction industry generally recognizes

undefined activities; incomplete resource and cost data; and

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established standards for analyzing the quality of a schedule

identifed and accurately diagnosed. Without this control,

which results in mismanagement. A poor-quality schedule

and misrepresents the real short- and long-term effects. Although technology to analyze some of these components

schedule's deficiencies have reached a level of concern. At that

fully analyzing whether they are realistic or feasible. Usually,

stakeholders who are fnancially dependent on, or contractually

#### **Step 2: Critical Path Delay Analysis**

be in place that enables users to better evaluate and analyze the reliability and accuracy of recovery decisions. Unfortunately, doing this well manually takes expertise, time, and f nancial

certainty, is a diff cult task. On any given project, multiple

all requires signif cant time to study the data and develop a

date in a specific period. Consultants are often paid top dollar to make sense of this data, because it is a manual, time-

#### **Step 4: Feasibility Analysis**

durations are affected. Furthermore, if logic and common

resource requirements can't be met. Feasibility needs to be

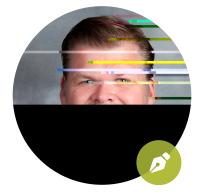
life cycle, to effectively mitigate f nancial risks. By ensuring that schedules are feasible, stakeholders can more conf dently plan their business activities to minimize risks and losses, and maximize ROI and business growth on every project.

### **Step 3: Recovery Analysis**

Delays are common in construction. From the baseline







# **About the Author**

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SmartPM is a cloud based, full-service schedule analytics and project controls

stakeholders with a tool to evaluate project performance in real-time, identify

For more information, visit \_\_\_\_\_

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